

9MFY25 highlights: Sustaining growth momentum



Underlying NPAT up 11% (14%¹) led by strong performances from Optus & NCS, as well as higher contributions from IN & TH



Robust EBIT (ex assoc) growth of 20%², driven by improvements & cost optimisation in core businesses



Regional Associates' PAT up 4% (8%¹) driven mainly by IN & TH



^{2.} Excluding Trustwave, EBIT grew by 13%.



9MFY25 performance

Operating revenue

S\$10.6B

Stable (Stable¹)

Ex Trustwave¹ Stable

EBITDA

S\$2.9B

△ 6% (**△** 6%¹)

Ex Trustwave¹ ▲ 5%

EBIT (ex assoc contribution)

S\$1.1B

△ 20% (**△** 20%¹)

Ex Trustwave¹ ▲ 13%

Regional associates' PAT

S\$1.3B

▲ 4% (**▲** 8%¹)

Underlying net profit

(basis for core dividend payout)

S\$1.9B

▲ 11% (▲ 14%¹)

Net profit

S\$2.6B

 \checkmark 2% (Stable¹)

Exceptional gain of S\$1.2B from Tsel dilution in 9MFY24

Q3FY25 highlights: Making progress towards Singtel28

Lift business performance





5G coverage

deploy 700MHz spectrum, boosting

Multiple wins in global connectivity deals

Accelerated cost-out

YTD met full-year cost savings target

OPTUS



Start of network sharing for 5G rollout in regional AU +4%

arowth in postpaid ARPU





\$\$643M green loan secured for DC Tuas

capacity contracted

for DC in TH; ~50% in the pipeline

Active capital management



Support higher returns

FY25 total ordinary dividend² guidance:

Around 16.5cts³



Value illumination





raised from sale of 3.5% Intouch stake

- Total contract value.
- Comprises core dividend & value realisation dividend.
- Subject to FY25 financial performance & shareholders' approval.



Q3FY25 performance

Operating revenue

S\$3,629M

Stable (▲ 2%¹)

EBITDA

S\$943M

Stable (▲ 2%¹)

EBIT (ex assoc contribution)

S\$344M

△ 6% (**△** 7%¹)

Regional associates' PAT

S\$459M

△ 23%(**△** 24%¹)

Underlying net profit

S\$680M

△ 22% (**△** 23%¹)

Net profit

S\$1,319M

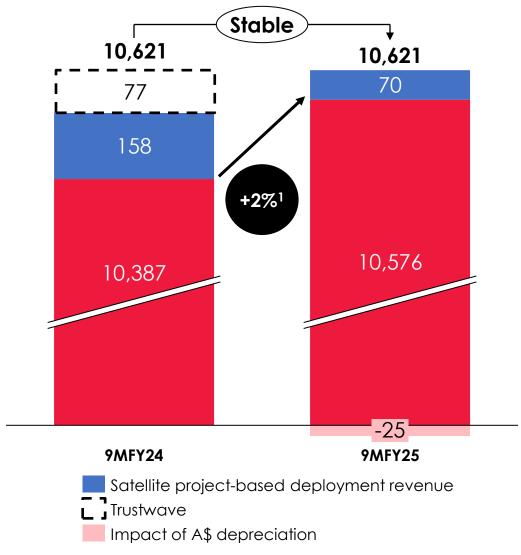
▲ 183%² (**▲** 185%¹)

^{1.} On constant currency basis.

^{2.} Includes exceptional gain from Airtel, net gain on disposal of partial stakes in Intouch & Indara.

Group revenue¹ continues positive trend

Revenue (S\$M)



9MFY25 revenue growth



SG & AU: Mobile service revenue seeing continued growth



NCS: Growth from Gov+



Nxera: Customer reservation fee, utilities pass-through & renewal price uplift



Robust Optus performance

OPTUS

Revenue

A\$6,157M

YoY ▲ 1%

EBIT

A\$328M

YoY ▲ 54%

- Mobile service revenue up 4% on postpaid repricing & higher growth from amaysim
- EBITDA up 6% & EBIT rose 54%
 - Mobile Service margin led by strong postpaid ARPU
 - On track to meet full-year cost savings target, driven by cost-out initiatives & lower D&A



Revenue

S\$2,853M

YoY **▼** 2%

EBIT

S\$655M

Stable

- Mobile service revenue up 2% from roaming & IoT¹, partially mitigating decline in handset sales
- EBITDA up 2% & EBIT stable from cost-out
 - Met full-year cost savings target in 9 months

NCS continues to optimise profitability

ncs//

Revenue

S\$2,173M

YoY ▲ 4%

EBIT

S\$193M

YoY ▲ 31%

- Steady growth in Gov+ revenue
- Robust EBIT growth from higher operating revenue, project margins & cost optimisation efforts
- Strong bookings of S\$2.3B in 9MFY25 across various business segments

Digital InfraCo

Revenue

S\$322M

YoY ▲ 3%

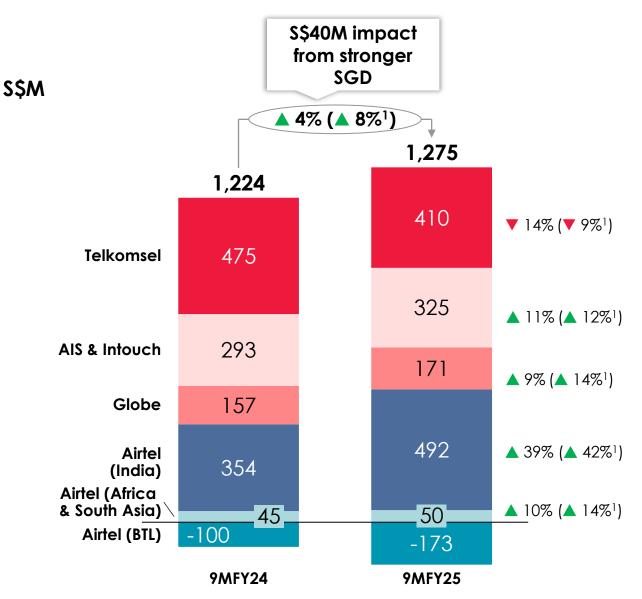
EBIT

S\$48M

YoY ▼ 17%

- Revenue growth mainly from Nxera's customer reservation fee & utilities pass-through
- EBIT largely impacted by lower project-based satellite fees & investments in Enterprise Platforms & RE:AI

Improved performance from regional associates



Regional associates' PAT

S\$1,275M

▲ 4% (**▲** 8%¹)

- Telkomsel: Increased mobile competition, mitigated by FBB growth
- AIS: Higher FBB revenue & mobile ARPU uplift
- Globe: Mobile price ups offset by higher network depreciation & interest
- Airtel: Mobile price ups

Outlook

FY25 outlook

EBIT growth rate
(Ex assoc contributions)

Cost savings²
(Singtel SG & Optus)

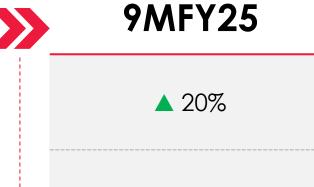
Regional Associates' dividend

Low double digits¹

High-teens to low 20s¹

S\$0.2B¹

S\$1.3B



S\$1.1B in 9M

On track

Targeting to pay FY25 total ordinary dividend³ of around 16.5cts⁴

- 1. Based on average exchange rate of A\$1: S\$0.8845.
- 2. Gross savings before impact of inflation.
- . Comprises core dividend & value realisation dividend.
- 1. Subject to FY25 financial performance & shareholders' approval.

Key focus areas



Lift business performance

Singtel SG:

- Capture growth opportunities in AI, data centres & global connectivity
- Continue optimisation of cost structure

Optus:

- Brand & reputation repair
- Renewed customer focus to drive mobile growth
- Multi-Operator Core Network with TPG went 'live' in Jan 2025

Digital InfraCo/Nxera:

- Deliver DC pipelines in SG & the region
- Scale up AlaaS business to position as differentiator

NCS:

- Drive sustainable margin expansion
- Execute on Al strategy

Regional Associates:

- Continuing operating momentum in IN & TH
- Focus on sustainable growth in ID, while ensuring market discipline



Active capital management



Continued recycling efforts to fund growth & value realisation dividend



No change to identified pipeline for capital recycling target of ~\$\$6B



Deploy capex sustainably





